## **IFIP** Advances in Information and Communication Technology

## Editor-in-Chief

Kai Rannenberg, Goethe University Frankfurt, Germany

## Editorial Board Members

TC 1 – Foundations of Computer Science
Luís Soares Barbosa, University of Minho, Braga, Portugal
TC 2 – Software: Theory and Practice
Michael Goedicke, University of Duisburg-Essen, Germany
TC 3 – Education
Arthur Tatnall, Victoria University, Melbourne, Australia
TC 5 – Information Technology Applications
Erich J. Neuhold, University of Vienna, Austria
TC 6 – Communication Systems
Burkhard Stiller, University of Zurich, Zürich, Switzerland
TC 7 – System Modeling and Optimization
Fredi Tröltzsch, TU Berlin, Germany
TC 8 – Information Systems
Jan Pries-Heje, Roskilde University, Denmark
TC 9 – ICT and Society
David Kreps <sup>1</sup> , University of Salford, Greater Manchester, UK
TC 10 – Computer Systems Technology
Ricardo Reis <sup>®</sup> , Federal University of Rio Grande do Sul, Porto Alegre, Brazil
TC 11 – Security and Privacy Protection in Information Processing Systems
Steven Furnell <sub>10</sub> , Plymouth University, UK
TC 12 – Artificial Intelligence
Eunika Mercier-Laurent <sup>®</sup> , University of Reims Champagne-Ardenne, Reims, France
TC 13 – Human-Computer Interaction
Marco Winckler <sup>®</sup> , University of Nice Sophia Antipolis, France
TC 14 – Entertainment Computing
Rainer Malaka, University of Bremen, Germany

#### IFIP - The International Federation for Information Processing

IFIP was founded in 1960 under the auspices of UNESCO, following the first World Computer Congress held in Paris the previous year. A federation for societies working in information processing, IFIP's aim is two-fold: to support information processing in the countries of its members and to encourage technology transfer to developing nations. As its mission statement clearly states:

IFIP is the global non-profit federation of societies of ICT professionals that aims at achieving a worldwide professional and socially responsible development and application of information and communication technologies.

IFIP is a non-profit-making organization, run almost solely by 2500 volunteers. It operates through a number of technical committees and working groups, which organize events and publications. IFIP's events range from large international open conferences to working conferences and local seminars.

The flagship event is the IFIP World Computer Congress, at which both invited and contributed papers are presented. Contributed papers are rigorously refereed and the rejection rate is high.

As with the Congress, participation in the open conferences is open to all and papers may be invited or submitted. Again, submitted papers are stringently refereed.

The working conferences are structured differently. They are usually run by a working group and attendance is generally smaller and occasionally by invitation only. Their purpose is to create an atmosphere conducive to innovation and development. Refereeing is also rigorous and papers are subjected to extensive group discussion.

Publications arising from IFIP events vary. The papers presented at the IFIP World Computer Congress and at open conferences are published as conference proceedings, while the results of the working conferences are often published as collections of selected and edited papers.

IFIP distinguishes three types of institutional membership: Country Representative Members, Members at Large, and Associate Members. The type of organization that can apply for membership is a wide variety and includes national or international societies of individual computer scientists/ICT professionals, associations or federations of such societies, government institutions/government related organizations, national or international research institutes or consortia, universities, academies of sciences, companies, national or international associations or federations of companies.

More information about this series at http://www.springer.com/series/6102

Clement Fortin · Louis Rivest · Alain Bernard · Abdelaziz Bouras (Eds.)

# Product Lifecycle Management in the Digital Twin Era

16th IFIP WG 5.1 International Conference, PLM 2019 Moscow, Russia, July 8–12, 2019 Revised Selected Papers



*Editors* Clement Fortin Skolkovo Institute of Science and Technology Moscow, Russia

Alain Bernard École Centrale de Nantes Nantes, France Louis Rivest École de Technologie Supérieure Montréal, QC, Canada

Abdelaziz Bouras Qatar University Doha, Qatar

 ISSN 1868-4238
 ISSN 1868-422X (electronic)

 IFIP Advances in Information and Communication Technology
 ISBN 978-3-030-42249-3

 ISBN 978-3-030-42249-3
 ISBN 978-3-030-42250-9 (eBook)

 https://doi.org/10.1007/978-3-030-42250-9
 (electronic)

© IFIP International Federation for Information Processing 2019, corrected publication 2021 This work is subject to copyright. All rights are reserved by the Publisher, whether the whole or part of the material is concerned, specifically the rights of translation, reprinting, reuse of illustrations, recitation, broadcasting, reproduction on microfilms or in any other physical way, and transmission or information storage and retrieval, electronic adaptation, computer software, or by similar or dissimilar methodology now

known or hereafter developed. The use of general descriptive names, registered names, trademarks, service marks, etc. in this publication does not imply, even in the absence of a specific statement, that such names are exempt from the relevant protective laws and regulations and therefore free for general use.

The publisher, the authors and the editors are safe to assume that the advice and information in this book are believed to be true and accurate at the date of publication. Neither the publisher nor the authors or the editors give a warranty, expressed or implied, with respect to the material contained herein or for any errors or omissions that may have been made. The publisher remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.

This Springer imprint is published by the registered company Springer Nature Switzerland AG The registered company address is: Gewerbestrasse 11, 6330 Cham, Switzerland

#### Preface

Since 2003, the IFIP WG 5.1 PLM International Conference has brought together researchers, developers, and users of Product Lifecycle Management (PLM), an ICT and integrated business approach to the collaborative creation, management, and dissemination of engineering data throughout extended enterprises that create, manufacture, and operate engineered products and systems.

The PLM conference is the official conference for the IFIP WG 5.1. The conference aims at involving all stakeholders in the broad concept of PLM, hoping to shape the future of this field and advance the science and practice of the extended enterprise.

Issues of design methodologies across the whole product lifecycle, their supporting digital tools including the implementation of digital-twins, and integration challenges in the context of cyber-physical systems were key topics covered at the conference. The organizer of the PLM 2019 conference was the Skolkovo Institute of Science and Technology (Skoltech). The conference, which was held during July 10–12, 2019, included keynote lectures, scientific paper presentations, and industry-oriented sessions, with an extensive social program. The conference was preceded by a Doctoral workshop which took place during July 8–9, 2019.

Skoltech hosted the conference in Moscow, Russia, which offers many touristic attractions and a very rich cultural program all year round. Moscow also supports an important part of Russian industry, playing a key role in aerospace, software development, and manufacturing. Moreover, Moscow is a very important Russian center of research in many scientific areas and leads the educational transformation for the whole country in a number of strategic areas.

All submitted papers were reviewed by at least two reviewers following the single blind review process with at least 2 reviewers for each paper; 63 submissions were received in total, 22 were evaluated with minor corrections and 16 with major revisions that were reviewed before final publication. The Proceedings include 38 reviewed papers that will be indexed in Scopus and are grouped into 8 topical sections representing the current research state of the art in the field. They are namely:

- 1. 3D Modeling and Data Structures
- 2. PLM Maturity and Industry 4.0
- 3. Ontologies and Semantics
- 4. PLM and Conceptual Design
- 5. Knowledge and Change Management
- 6. IoT and PLM
- 7. Integrating Manufacturing Realities
- 8. Integration of In-service and Operation

The technical conference started with a high-level keynote talk by Dr. Thierry Chevalier from Airbus, France; his talk titled "Are PLM software soon to be dinosaurs?" challenged all participants about the evolution of the PLM technologies in this Digital Twin era. His talk was followed by a keynote panel moderated by Prof. Lionel Roucoules from ParisTech, France, on the topic: "PLM ontologies, knowledge management and artificial intelligence." This high-level panel session was followed by parallel technical sessions for the rest of the day.

The second day of the conference was reserved for industrial talks on PLM implementations from various viewpoints by top experts from the Russian Industry. Three keynotes and an industrial panel were presented, followed by a presentation by the Skolkovo Innovation Center and a pitch session for technological start-ups supported by the Skolkovo Innovation Centre. The program of the day was concluded by a tour of the Skolkovo Technopark facilities and a gala dinner cruise on the Moscow River.

The PLM 2019 conference was concluded by a third day of technical sessions, which were presented in the morning, and a private tour of the Starcity, the astronauts training center in the suburb of Moscow, which was very much appreciated by all participants.

These proceedings are the result of many important contributions at all levels as presented in the organization description below. We sincerely thank all those listed below and also those who are not included but were instrumental in making this PLM 2019 conference a great success.

December 2019

Clement Fortin Louis Rivest Alain Bernard Abdelaziz Bouras

## Organization

## **Honorary Chair**

Alexander Kuleshov Skoltech, Russia

## **Program Committee Chairs**

Clement Fortin	Skoltech, Russia
Louis Rivest	École de Technologie Supérieure (ETS), Canada
Binu Gurumoorthy	India Institute of Science (IISC), India

## **Steering Committee**

Alain Bernard	École Centrale de Nantes, France
Abdellaziz Bouras	Qatar University, Qatar
Paolo Chiabert	Politecnico di Torino, Italy
Erastos Filos	European Commission, EU
Lionel Roucoules	ParisTech, France
Alexander Smirnov	SPIIRAS, Russian Academy of Science, Russia

## **Program Committee**

Cordula Dorothea Auth MLounes Bentaha Giulia Bruno Kay Burow Christophe Danjou Benoit Eynard	TU Darmstadt, Germany Université de Lyon, France Politecnico de Torino, Italy Bremer Institut für Produktion und Logistik, Germany Polytechnique Montréal, Canada Université de technologie de Compiègne (UTC), France
Sebti Foufou	New York University Abu Dhabi, UAE
Mikhail Gusev	Skoltech, Russia
Mikhael Gardoni	École de technologie supérieure (ETS), Canada
Lars Hagge	DESY, Germany
Hiroyuki Hiraoka	Chuo University, Japan
Hannu Tapio Karkkainen	Tempere University, Finland
Stefan Kehl	Volkswagen Group, Germany
Michael Abbot Maginnis	University of Kentucky, USA
Nicolas Maranzana	Arts et Métiers ParisTech, France
Fernando Mas	Airbus, Spain
Mahmoud Masmoudi	SUPMECA, France
Grant McSorley	University of Prince Edward Island, Canada
Sergei Nikolaev	Skoltech, Russia

Semih Otles	Ege University, Turkey
Yacine Ouzrout	Université de Lyon, France
Romain Pinquié	Grenoble INP, France
Jose Rios	Universidad Politécnica de Madrid, Spain
Monica Rossi	Politecnico de Torino, Italy
Nikolay Shilov	SPIIRAS, Russian Academy of Science, Russia
Anderson Luis Szejka	Pontifical Catholic University of Parana, Brazil
Nikolay Teslya	SIIRAS, Russian Academy of Sciences, Russia
Klaus-Dieter Thoben	Bremer Institut für Produktion und Logistik, Germany
Ighor Uzhinsky	Skoltech, Russia
Carlos Vila	Universitat Politècnica de València, Italy
Eduardo Zancul	University of São Paulo, Brazil

#### **Organizing Committee**

Clement Fortin
Ighor Uzhinsky
Monica Rossi
Yacine Ouzrout
Sergei Nikolaev
Valeria Verlina
Ivan Popov
Nicola Garzaniti
Sophia Salas

Skoltech, Russia Skoltech, Russia Politecnico de Torino, Italy Université de Lyon, France Skoltech, Russia Skoltech, Russia Skoltech, Russia Skoltech, Russia Skoltech, Russia

#### **Sponsors**

Siemens



DATADVANCE



Dassault Systemes



## **Industrial Guests and Speakers**

Airbus Roscosmos Joint Airconstruction Corporation KAMAZ Innovation Center (engineering manufacture) Chelyabinsk Pipe Plant Moscow Helicopter Plant Central Scientific Research Automobile and Automotive Engines Institute NAMI New Lipetsk Steel Plant NLMK

## Contents

## **3D Modeling and Data Structures**

Augmented Reality for Operator Training on Industrial	
Workplaces - Comparing the Microsoft HoloLens vs. Small and Big	
Screen Tactile Devices.	3
Andreas Pusch and Frédéric Noël	
Octree Based Voxel Model for Representation of Spatial Conflicts	
Across Multiple Design Domains	14
Arun Kumar Singh, B. Gurumoorthy, and Latha Christie	
A Review, Focused on Data Transfer Standards, of the Uncertainty	
Representation in the Digital Twin Context	24
José Ríos, Georg Staudter, Moritz Weber, and Reiner Anderl	
Review of CAD Visualization Standards in PLM	34
Stephane Nzetchou, Alexandre Durupt, Sebastien Remy,	
and Benoit Eynard	
PLM Maturity and Industry 4.0	

PLM Implementation Success Rate in SME. An Empirical Study of Implementation Projects, Preliminary Findings Bas Koomen, Marko Hoogeboom, and Vera Schellens	47
Towards a Novel Comparison Framework of Digital Maturity Assessment Models	58
Evaluating the Smart Readiness and Maturity of Manufacturing Companies Along the Product Development Process	72
Empirical Study of Multi-party Workshop Facilitation in Strategy Planning Phase for Product Lifecycle Management System Satoshi Goto, Osamu Yoshie, and Shigeru Fujimura	82
Practical Implementation of Industry 4.0 Based on Open Access Tools and Technologies	94

#### **Ontologies and Semantics**

Building a Multi-aspect Ontology for Semantic Interoperability in PLM Alexander Smirnov, Nikolay Shilov, and Vladimir Parfenov	107
A Preliminary Method to Support the Semantic Interoperability in Models of Manufacturing (MfM) Based on an Ontological Approach	116
An Approach to Semantic Interoperability for Product Development Through Automatic Requirement Extraction and Semantic Reconciliation Matheus Beltrame Canciglieri, Athon Francisco Curi Staben de Moura Leite, Anderson Luis Szejka, and Osiris Canciglieri Junior	126
Communication Protocol Application for Enhanced Connectivity of Sensors, Machines and Systems in Additive Manufacturing and Production Networks	136
Tracking the Capture of Tacit Knowledge in Product Lifecycle Management Implementation Daniela Oliveira, Mickael Gardoni, and Kimiz Dalkir	146
PLM and Conceptual Design	
A Novel Approach to Product Lifecycle Management and Engineering Using Behavioural Models for the Conceptual Design Phase Stephen Peters, Clément Fortin, and Grant McSorley	159
Graph-Based Tools for ECM Search Result Analysis to Support the Ideation Step	170
A Property Graph Data Model for a Context-Aware Design Assistant Romain Pinquié, Philippe Véron, Frédéric Segonds, and Thomas Zynda	181

Toward a Hybrid Agile Product Development Process	
A Data Preparation and Migration Framework for Implementing Modular	
Product Structures in PLM	201

Product Structures in PLM. Muni Prasad Giddaluru and James Gao

## **Knowledge and Change Management**

Estimation of Prospective States of Mechanical Parts for Lifecycle Support by Part Agents	213
An Approach to Assess Engineering Change Effort Retrospectively Utilizing Past Engineering Change Information Niklas Kattner, Eldar Shakirov, and Udo Lindemann	223
Design and Manufacturing of a Device Made of Additive Manufacturing Machines for Fast and Reliable Measurement of Material Stiffness Konstantinos Bailas and Paraskevas Papanikos	233
Motion-Structural Analysis of Systems Using Digital Twins Sebastian Haag, Reiner Anderl, Klaus Schützer, and Eduardo Zancul	243
Modular Product Variety Generator Based on the Modified Genetic Algorithm: A Lego Plane Mahmoud Masmoudi, Mariem Besbes, and Marc Zolghadri	250
Computer Vision with Cognitive Learning to Improve the Decision-Making During the Sales Process in Physical Stores	260

## IoT and PLM

Towards a Digital Thread Between Industrial Internet of Things and	
Product Lifecycle Management: Experimental Work for Prototype	
Implementation	273
Piers Barrios, Benoit Eynard, and Christophe Danjou	
Digital Twin – Integrating Cloud Services into Communication Protocols Thomas Dasbach, Eduardo de Senzi Zancul, Klaus Schützer, and Reiner Anderl	283
Development of a Valuation Method for IoT-Platforms Stefan Kugler, Cordula Czwick, and Reiner Anderl	293
Impact of IIoT Based Technologies on Characteristic Features and Related         Options of Nonownership Business Models         Karan Menon, Hannu Kärkkäinen, Sameer Mittal, and Thorsten Wuest	302

#### **Integrating Manufacturing Realities**

A Concept to Integrate Manufacturing Execution and Product Data	
Management Systems	315
Christian Nigischer, Martin Hennig, and Detlef Gerhard	
Disassembly Process Planning Under End-of-Life Product Quality	325
MLounes Bentaha, Alexandre Voisin, and Pascale Marangé	
The Integration of True Lean and Industry 4.0 to Sustain a Culture	
of Continuous Improvement	336
M. Abbot Maginnis, Buddhika M. Hapuwatte, and David Keown	
Robot Coalition Formation Based on Fuzzy Cooperative Games	
over Blockchain-Based Smart Contracts	346
Alexander Smirnov, Leonid Sheremetov, and Nikolay Teslya	
Integration Between PLM and MES for One-of-a-Kind Production	356
Emiliano Traini, Giulia Bruno, Ahmed Awouda, Paolo Chiabert,	
and Franco Lombardi	
Integration of In-service and Operation	
Towards Understanding the Role of Product Usage Information in Product	
Design Improvement	369
Quan Deng, Stefan Wellsandt, Karl A. Hribernik,	

and Klaus-Dieter Thoben

Hybrid Data-Driven and Physics-Based Modelling for Prescriptive Maintenance of Gas-Turbine Power Plant	379
Product-Service Systems Lifecycle Management in Industry: Interests and Exploited Data Juliana Cavalcante and Lilia Gzara	389
Implementation of Pay-Per-Output Business Models and Advanced Automation Systems in Capital Goods Manufacturing SMEs Mikko Uuskoski, Hannu Kärkkäinen, and Karan Menon	399
Correction to: Hybrid Data-Driven and Physics-Based Modelling for Prescriptive Maintenance of Gas-Turbine Power Plant	<b>C</b> 1

Author I	Index	 	 	 	 411

Sergei Nikolaev, Sergei Belov, Mikhail Gusev, and Ighor Uzhinsky