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# Executing Lifecycle Processes in Object-aware Process Management

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**Abstract.** Data-centric approaches to business process management, in general, no longer require specific activities to be executed in a certain order, but instead data values must be present in business objects for a successful process completion. While this holds the promise of more flexible processes, the addition of the data perspective results in increased complexity. Therefore, data-centric approaches must be able to cope with the increased complexity, while still fulfilling the promise of high process flexibility. Object-aware process management specifies business processes in terms of objects as well as their lifecycle processes. Lifecycle processes determine how an object acquires all necessary data values. As data values are not always available in the order the lifecycle process of an object requires, the lifecycle process must be able to flexibly handle these deviations. Object-aware process management provides operational semantics with built-in flexible data acquisition, instead of tasking the process modeler with pre-specifying all execution variants. At the technical level, the flexible data acquisition is accomplished with process rules, which efficiently realize the operational semantics.

**Keywords:** lifecycle execution, data-centric processes, flexible data acquisition, process rules

## 1 Introduction

Data-centric modeling paradigms part with the activity-centric paradigm, and instead base process modeling and enactment on the acquisition and manipulation of business data. In general, a data-centric process no longer requires certain activities to be executed in a specific order for successful completion. Instead certain data values must be present, regardless of the order in which they are acquired. Activities and decisions consequently rely on data conditions for enactment, e.g., an activity becomes executable once required data values are present. While this holds the promise of vastly more flexible processes in theory, it is no sure-fire success. The increased complexity from considering the data perspective in addition to the control-flow perspective requires a thoughtful design of any approach for modeling and enacting data-centric processes. This design should enable the flexibility of data-centric processes, while still being able to manage the increased complexity.

Object-aware process management [16] is a data-centric approach to business process support that aims to address this challenge. In the object-aware approach, business data is held in *attributes*. Attributes are grouped into *objects*, which represent logical entities in real-world business processes, e.g., a loan application or a job offer. Each object has an associated *lifecycle process* that describes which attribute values need to be present for successfully processing the object. Lifecycle processes adopt a modeling concept that resembles an imperative style, i.e., the model specifies the default order in which attribute values are required. Studies have indicated that imperative models show advantages concerning understandability compared to declarative models, which are known for flexibility [11, 20]. While the imperative style allows for an easy modeling of lifecycle processes, it seemingly subverts the flexibility promises of the data-centric paradigms, as imperative models tend to be rather rigid [25]. However, in object-aware process management, the operational semantics of lifecycle processes allow data to be entered at any point in time, while still ensuring correct process execution. The imperative model provides only the basic structure. This has the advantage that modelers need not concern themselves with modeling flexible processes, instead the flexibility is built into the operational semantics of lifecycle processes.

The functional specifications of the operational semantics of lifecycle processes have partially been presented in previous work [15]. This paper expands upon this work and contributes extended functionality and the technical implementation of the operational semantics, provided in the PHILharmonicFlows prototype. In particular, the logic involving execution events has been completely redesigned to include completion and invalidation events. These event types became necessary as otherwise the consistency of the lifecycle process was not guaranteed. Further, decision making in lifecycle processes has been improved by redesigning the data-driven operational semantics of decisions.

The technical implementation is based on the *process rule framework*, a lightweight, custom process rule engine. The framework is based on event-condition-action (ECA) rules, which enable reacting to every contingency the functional specification of the operational semantics permit, i.e., correct lifecycle process execution is ensured. The process rule framework will further provide the foundation for implementing the operational semantics of *semantic relationships* and *coordination processes*, the object-aware concept for coordinating objects and their lifecycle processes [23]. Such a coordination is necessary, as objects interact and thereby form large process structures, constituting an overall business process [22]. As such, coordination processes enable collaborations of concurrently running lifecycle processes, having the advantage of separating lifecycle process logic and coordination logic. With the transition of PHILharmonicFlows to a hyperscale architecture [2], the process rule framework is fully compatible with the use of microservices, enabling a highly concurrent execution of multiple lifecycle processes with large numbers of user interactions.

The remainder of the paper is organized as follows: Section 2 provides the fundamentals of object-aware process management. In Section 3, the extended

operational semantics are presented. The process rule framework at the core of the operational semantics implementation is described in Section 4. Finally, Section 5 discusses related work, whereas Section 6 concludes the paper with a summary and an outlook.

## 2 Fundamentals

Object-aware process management organizes business data in form of objects, which comprise attributes and a lifecycle process describing object behavior. PHILharmonicFlows is the implementation of the object-aware concept to process management. Object-aware process management distinguishes design-time entities, denoted as *types* (formally  $T$ ), and run-time entities, denoted as *instances* (formally  $I$ ). Collectively, they are referred to as entities. At run-time, types may be instantiated to create one or more corresponding instances. For the purposes of this paper, object instance (cf. Definition 1) and lifecycle process instance (cf. Definition 2) definitions are required. The corresponding type definitions can be found in [16]. The “dot” notation is used to describe paths, e.g., for accessing the name of an object instance.  $\perp$  describes the undefined value.

**Definition 1.** (*Object Instance*)

An **object instance**  $\omega^I$  has the form  $(\omega^T, n, \Phi^I, \theta^I)$  where

- $\omega^T$  refers to the object type from which this object instance has been generated.
- $n$  is the name of the object instance.
- $\Phi^I$  is a set of attribute instances  $\phi^I$ , where  $\phi^I = (n, \kappa, v_\kappa)$ , with  $n$  as the attribute instance name,  $\kappa$  as the data type (e.g., *String*, *Boolean*, *Integer*), and  $v_\kappa$  as the typed value of the attribute instance.
- $\theta^I$  is the lifecycle process (cf. Definition 2) describing object behavior.

An object’s lifecycle process (cf. Definition 2) is responsible for acquiring data values for the attributes of the object.

**Definition 2.** (*Lifecycle Process Instance*)

A **lifecycle process instance**  $\theta^I$  has the form  $(\omega^I, \Sigma^I, \Gamma^I, T^I, \Psi^I, E_\theta, \mu_\theta)$  where

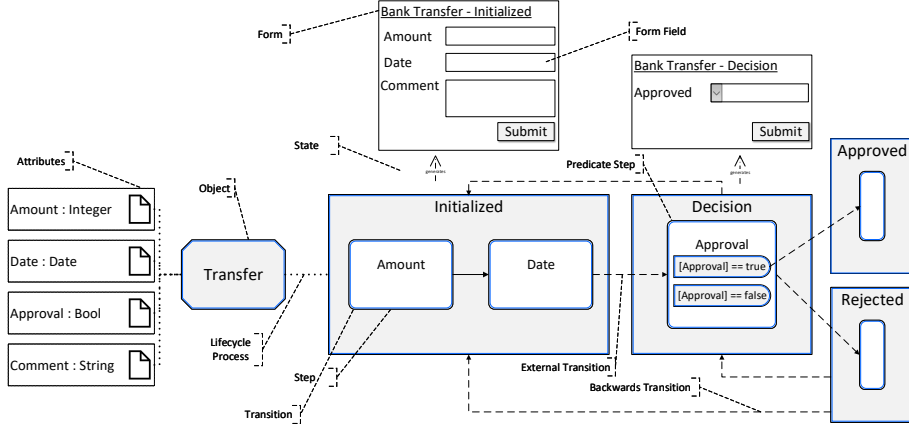
- $\omega^I$  refers to the object instance to which this lifecycle process belongs.
- $\Sigma^I$  is a set of **state instances**  $\sigma^I$ , with  $\sigma^I = (n, \Gamma_\sigma^I, T_\sigma^I, \Psi_\sigma^I, \mu_\sigma)$  where
  - $n$  is the state name.
  - $\Gamma_\sigma^I \subset \Gamma^I$  is subset of steps  $\gamma^I$ .
  - $T_\sigma^I \subset T^I$  is a subset of transitions  $\tau^I$ .
  - $\Psi_\sigma^I \subset \Psi^I$  is a subset of backwards transitions  $\psi^I$ .
  - $\mu_\sigma$  is the state marking.
- $\Gamma^I$  is a set of **step instances**  $\gamma^I$ , with  $\gamma^I = (\phi^I, \sigma^I, T_{in}^I, T_{out}^I, P^I, \lambda, \mu_\gamma, d_\gamma)$  where

- $\phi^I \in \omega^I \cdot \Phi^I$  is an optional reference to an attribute instance  $\phi^I$  from  $\Phi^I$  of object instance  $\omega^I$ . Default is  $\perp$ .  
If  $\phi^I = \perp$ , the step is denoted as an **empty step instance**.
- $\sigma^I \in \Sigma^I$  is the state instance to which this step instance  $\gamma^I$  belongs.
- $T_{in}^I \subset T_\sigma^I$  is the set of incoming transition instances  $\tau_{in}^I$ .
- $T_{out}^I \subset T_\sigma^I$  is the set of outgoing transition instances  $\tau_{out}^I$ .
- $P^I$  is a set of **predicate step instances**  $\rho^I$ ,  $P^I$  may be empty, with  $\rho^I = (\gamma^I, \lambda)$  where
  - \*  $\gamma^I$  is a step instance.
  - \*  $\lambda$  is an expression representing a decision option.
 If  $P^I \neq \emptyset$ , the step instance  $\gamma^I$  is called a **decision step instance**.
- $\lambda$  is an optional expression representing a computation.  
If  $\lambda \neq \perp$ , the step instance  $\gamma^I$  is called a **computation step instance**.
- $\mu_\gamma$  is the step marking, indicating the execution status of  $\gamma^I$ .
- $d_\gamma$  is the step data marking, indicating the status of  $\phi^I$ .
- $T^I$  is a set of **transition instances**  $\tau^I$ , with  $\tau^I = (\gamma_{source}^I, \gamma_{target}^I, ext, p, \mu_\tau)$  where
  - $\gamma_{source}^I \in \Gamma$  is the source step instance.
  - $\gamma_{target}^I \in \Gamma$  is the target step instance.
  - $ext := \gamma_{source}^I \cdot \sigma^I = \gamma_{target}^I \cdot \sigma^I$  is a computed property, denoting the transition as external, i.e., it connects steps in different states.
  - $p$  is an integer signifying the priority of the transition.
  - $\mu_\tau$  is the transition marking.
- $\Psi^I$  is a set of **backwards transition instances**  $\psi^I$ ,  $\Psi^I$  may be empty, with  $\psi^I = (\sigma_{source}^I, \sigma_{target}^I, \mu_\psi)$  where
  - $\sigma_{source}^I \in \Sigma^I$  is the source state instance.
  - $\sigma_{target}^I \in \Sigma^I$  is the target state instance,  $\sigma_{target}^I \in Predecessors(\sigma_{source}^I)$ .
  - $\mu_\psi$  is the backwards transition marking.
- $E_\theta$  is the event storage for  $\theta^I$ , storing execution events  $\epsilon^E$ .
- $\mu_\theta$  is the lifecycle process marking.

All sets are finite and must not be empty unless specified otherwise. The function  $Predecessors: \sigma^I \rightarrow \Sigma^I$  determines a set of states from which  $\sigma^I$  is reachable. The function  $Successors$  is defined analogously.

Note that for the sake of brevity the value of a step  $\gamma^I$  refers to the value of the corresponding attribute  $\gamma^I \cdot \phi^I$ . Furthermore, correctness criteria have been omitted from Definitions 1 and 2. For the sake of clarity, a lifecycle process is described by a directed acyclic graph with one start state and at least one end state. Figure 1 shows object instance *Bank Transfer* with its attributes and lifecycle process. The object instance represents a simplified transfer of money from one account to another. For this purpose, the states and the steps of a lifecycle process can be used to *automatically generate forms*. This is unique for process management systems, as in other systems, forms must still be designed manually, leading to a huge difference regarding productivity [25]. Additionally, when executing a process, the auto-generated forms are filled in by authorized users. The PHILharmonicFlows authorization system and its connection to form

auto-generation has been discussed in [1]. In essence, forms may be personalized automatically based on the user's permissions, no different form designs showing different form fields are necessary.



**Fig. 1.** Example object and lifecycle process of a Transfer

As depicted in Figure 1, the state  $\sigma_{Initialized}^I$  contains steps  $\gamma_{Amount}^I$  and  $\gamma_{Date}^I$ , signifying that values for attributes  $\phi_{Amount}^I$  and  $\phi_{Date}^I$  are required during process execution. For the sake of brevity, the properties of an entity (e.g., the name of a step  $\gamma$ ) may be written as a subscript, e.g.,  $\gamma_{Amount}$  for the first step in Figure 1. The form corresponding to  $\sigma_{Initialized}^I$  contains input fields for steps  $\gamma_{Amount}^I$  and  $\gamma_{Date}^I$ . This means a state represents a form, whereas the steps represent form fields. The  $\phi_{Comment}^I$  field is an optional field visible to a user due to the authorization system of PHILharmonicFlows. In state  $\sigma_{Decision}^I$ , a decision step  $\gamma_{Approval}^I$  represents the approval of the bank for the money transfer. The automatically generated form displays  $\gamma_{Approval}^I$  as a drop-down field. End states  $\sigma_{Approved}^I$  and  $\sigma_{Rejected}^I$  display an empty form, as the contained steps are empty (cf. Definition 2). Transitions determine at run-time which attribute value is required next, an external transition also determines the next state. Backwards transitions allow returning to a previous state, e.g., to correct a data value.

### 3 Lifecycle Process Operational Semantics

Data acquisition in PHILharmonicFlows is achieved through forms, which can be auto-generated from lifecycle process models  $\theta^I$ . A form itself is mapped to a state  $\sigma^I$  of the lifecycle process  $\theta^I$ ; form fields are mapped to steps  $\gamma^I$ . In consequence, the operational semantics of lifecycle processes emulate the behavior of electronic and paper-based forms, following a “best of both worlds” approach.

Paper-based forms provide a great overview over the form fields, i.e., every form field may be viewed at any point in time. Further, they provide a reasonable default structure, but allow filling form fields at any point in time and in any order, e.g., starting to fill in form fields in the middle of the form is possible. In turn, electronic forms usually provide less overview, i.e., viewing subsequent forms is not possible before having filled out all mandatory fields in the current form. In contrast to paper-based forms, however, electronic forms are able to only display relevant fields, especially in context of decision branching. For example, an electronic anamnesis form at a physician’s office may skip the questions related to pregnancy entirely if the patient is male. Additionally, electronic forms allow for data values to be easily changed as well as for data input verification, e.g., ensuring that a date has the correct format or all mandatory form fields possess a value. PHILharmonicFlows combines the advantages of both paper-based and electronic forms, providing flexibility in entering data while ensuring a correct lifecycle process execution.

### 3.1 Lifecycle Process Execution

For realizing the combined benefits, the progress of a lifecycle process  $\theta^I$  is determined by its active state  $\sigma_A^I$ , i.e., marking  $\sigma^I \cdot \mu_\sigma = \textit{Activated}$ . Only one state  $\sigma^I$  of  $\theta^I$  may be active at any point in time. Per default, the form of the active state is displayed to a user when executing lifecycle process  $\theta^I$ . However, the user may choose to display forms of other states. When processing  $\theta^I$ , the active state changes, depending on data availability and decision results. For example, in regard to Figure 1, starting the execution of the lifecycle process activates  $\sigma_{\textit{Initialized}}^I$ . If values for steps  $\gamma_{\textit{Amount}}^I$  and  $\gamma_{\textit{Date}}^I$  are available (cf. Section 3.2),  $\sigma_{\textit{Initialized}}^I$  may be marked as  $\mu_\sigma = \textit{Confirmed}$ , and the next state  $\sigma_{\textit{Decision}}^I$  becomes active, i.e.,  $\sigma_{\textit{Decision}}^I \cdot \mu_\sigma = \textit{Activated}$ . Depending on the value of  $\gamma_{\textit{Approval}}^I$ , either  $\sigma_{\textit{Approved}}^I$  or  $\sigma_{\textit{Rejected}}^I$  becomes active. As both states are end states, the execution of  $\theta^I$  terminates. The active state possesses a crucial role in the execution of  $\theta^I$ , as consequences from data acquisition or decisions are only evaluated for the active state. For example, providing value *true* to  $\gamma_{\textit{Approval}}^I$  does not trigger the decision, if  $\sigma_{\textit{Initialized}}^I$  is the currently active state. This is to avoid inconsistent processing states, e.g., because a previous decision may make filling out a state  $\sigma^I$  obsolete due to dead-path elimination [16].

For several reasons, including automatic form generation and process lifecycle coordination, only exactly one state may be active at a given point in time. If two or more state had become simultaneously active, it would be unclear which form should be presented to the user, or what the progress of the lifecycle is. State execution (cf. Section 3.2) must therefore enforce that only exactly one state may activate at the conclusion of a previous one. In consequence, the enabling of external transitions must be mutually exclusive. Regarding decisions steps and its predicate steps, additional measures are required to prevent the simultaneous enabling of different transitions.

For states  $\textit{Successors}(\sigma_A^I)$ , data values may be entered, but processing only occurs once a state becomes active. All successor states possess marking  $\mu_\sigma =$

*Waiting.* If a user enters values for steps  $\gamma^I$ , these values will be stored and taken into account if the corresponding state  $\gamma^I.\sigma^I$  becomes active. To indicate the status of the corresponding attribute value, steps possess a *data marking*  $d_\gamma$ . When setting the data value for a step  $\gamma^I_{hasValue}$ , where the state instance  $\sigma^I$  has  $\mu_\sigma = \textit{Waiting}$ , the data marking of  $\gamma^I_{hasValue}$  is set to  $d_\gamma = \textit{Preallocated}$ . Should  $\sigma^I$  become active during process execution,  $d_\gamma = \textit{Preallocated}$  will indicate that a value is present and thus is not be required anymore (cf. Section 3.2).

States that have already been processed, i.e.,  $\textit{Predecessors}(\sigma^I_A)$ , will either have marking  $\mu_\sigma = \textit{Confirmed}$  or  $\mu_\sigma = \textit{Skipped}$ . States with marking  $\mu_\sigma = \textit{Confirmed}$  have previously been active, whereas skipped states have undergone a dead-path elimination. For reasons of data integrity, the values of steps in skipped or confirmed states must not be altered at any point in time. If allowed, inconsistencies and unpredictable execution behavior may occur. For example, changing values of decisions steps in an uncontrolled way might activate currently eliminated states, whereas currently active states become eliminated. However, it must be possible to correct mistakes for previously entered and accidentally confirmed data. Therefore, *backwards transitions* (cf. Definition 2) allow for the reactivation of confirmed states in a controlled way, where the data may be altered in a consistent and safe way; consequently, subsequent changes in decisions can be handled properly. The reactivation of states and correction of mistakes contributes much to the flexibility of object-aware lifecycle process execution.

### 3.2 State Execution

While PHILharmonicFlows is capable of auto-generating forms from states and steps, so far, these forms are static. However, there are dynamic aspects to a form, e.g., the indication which value is required next or which external transition or backwards transition may be committed. For this purpose, a lifecycle process  $\theta^I$  provides *execution events*  $\epsilon^E$  and an *event storage*  $E_\theta$ . Execution events are dynamically created when processing a lifecycle process  $\theta^I$ . When auto-generating a form, the static form is enriched with dynamic information from  $E_\theta$  and displayed to the user. Execution events have different subtypes, namely *request events*, *completion events*, and *invalidation events*. When request events are created, they are stored in  $E_\theta$  and are then used to enrich the form. Completion and invalidation events remove request events from  $E_\theta$ , when a request event are either fulfilled or no longer valid, respectively. The usage of the event storage  $E_\theta$ , in conjunction with the generated static forms, allows multiple users access to the same form, due to the centralized storage of the dynamic form data. The use of  $E_\theta$  further allows preserving dynamic data over multiple sessions, i.e., a user may partially fill out a form, close it and do something else, and later return and continue where the user previously stopped. It is even possible that another user finishes filling out the form, introducing additional flexibility. In general, storing execution events  $\epsilon^E$  ensures consistency regardless of any user interaction with the forms.

The creation and removal of execution events is primarily determined by the respective marking  $\mu$  of states, steps, transitions, and backwards transitions. For



steps with an attribute (i.e.,  $\gamma^I.\phi^I \neq \perp$ ), data marking  $d_\gamma$  is also taken into account. For example, if step  $\gamma_{Amount}^I$  in Figure 1 has marking  $\mu_\gamma = Enabled$ , but  $\gamma_{Amount}^I.d_\gamma = Unassigned$  holds, an “attribute value request” event is created and stored in  $E_\theta$  after some intermediate processing steps. If a user accesses the form for  $\sigma_{Initialized}^I$ , the form field for  $\gamma_{Amount}^I$  is tagged with an asterisk, indicating that a value is mandatory (cf. Figure 2). As soon as the user provides a value for the  $\gamma_{Amount}^I$  form field, the data marking for  $\gamma_{Amount}^I$  is updated to  $d_\gamma = Assigned$ . This indicates that a value has been successfully provided for  $\gamma_{Amount}^I$ . In consequence, the attribute value request event in  $E_\theta$  is no longer necessary. Therefore, setting  $d_\gamma = Assigned$  triggers a completion event removing the “attribute value request” event from  $E_\theta$ . After the completion event has occurred, more markings change in a cascading fashion, leading to the step  $\gamma_{Amount}^I$  being marked as *Unconfirmed*. This enables the outgoing transitions  $\gamma_{Amount}^I$ , which, in turn, leads to the next step  $\gamma_{Date}^I$  receiving  $\mu_\gamma = Enabled$ . The data marking  $\gamma_{Date}^I.d_\gamma = Unassigned$  triggers the same chain of events and marking changes analogously to the marking change of  $\gamma_{Amount}^I$ .

**Fig. 2.** Form enriched with execution events

after a state change,  $\gamma_{Approval}^I$  receives marking  $\mu_\gamma = Enabled$ . Instead of creating an “attribute value request” event, the combination of data marking  $d_\gamma = Preallocated$  and marking  $\mu_\gamma = Enabled$  immediately switches data marking to  $d_\gamma = Assigned$ . Consequently, as no attribute value request event has been raised beforehand, the completion event for providing a value is omitted. As  $\gamma_{Approval}^I$  is a decision step, value *false* subsequently leads to the activation of state  $\sigma_{Rejected}^I$  (cf. Figure 1), in which  $\theta^I$  terminates. Note that the end state remains active despite the termination of the lifecycle process instance. In general, the operational semantics of lifecycle processes ensure that a previously provided value requires no further user interaction by default. However, users may still change the value afterwards should they wish to do so. Overall, the user may flexibly enter and alter data, and the operational semantics ensure data integrity.

#### Handling Preallocated Data Values

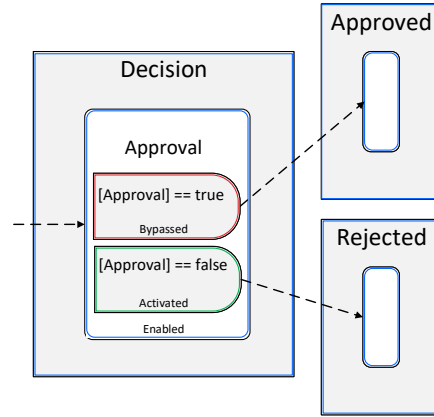
To illustrate the automatic handling of preallocated data values, it is assumed that another user has already provided value *false* for  $\gamma_{Approval}^I$  in state  $\sigma_{Decision}^I$ , i.e.,  $\gamma_{Approval}^I.d_\gamma = Preallocated$  holds. Note that this provision of a value outside of the normal execution order is a feature of the operational semantics of lifecycle processes and not merely part of the example. As  $\sigma_{Decision}^I$  is not currently the active state (i.e.,  $\mu_\sigma = Waiting$ ), decision step  $\gamma_{Approval}^I$  is not evaluated. When reaching  $\gamma_{Approval}^I$  from  $\gamma_{Date}^I$  after

**Handling Decision Steps** Previously, decision step  $\gamma_{Approval}^I$  was provided with a preallocated data value and state  $\sigma_{Rejected}^I$  was reached, but the details pertaining to the handling of decision steps were omitted. In the following, the handling of a generic decision step  $\gamma_{Dec}^I$  with  $\gamma_{Dec}^I.P^I \neq \emptyset$  is discussed in detail. The discussion uses the standard processing case  $\gamma_{Dec}^I.\phi^I = \perp$ , i.e., initially  $\gamma_{Dec}^I$  has no preallocated data value. Due to the presence of one or more predicate steps  $\rho^I \in \gamma_{Dec}^I.P^I$  representing decision options, more intermediate steps are necessary for the handling of decision steps when compared to ordinary steps. Until a completion event occurs after a value has been provisioned for a decision step  $\gamma_{Dec}^I$ , the decision step behaves identically to an ordinary step. Initially, when  $\gamma_{Dec}^I$  has marking  $\mu_\gamma = Enabled$  and  $d_\gamma = Unassigned$ , an attribute value request event is raised, a data value will be provided, and subsequently a completion event erases the “attribute value request” event from the event storage. At this point, the predicate steps  $\rho^I$  of the decision step is evaluated and it is determined which decision options apply. For each predicate step  $\rho^I$ , its expression representing the predicate is evaluated.

For decision step  $\gamma_{Approval}^I$ , two predicate steps  $\rho_{true}^I$  and  $\rho_{false}^I$  exist. The predicate steps are equipped with expressions representing the actual predicate,  $\lambda_{true} : [Approval] == true$  and  $\lambda_{false} : [Approval] == false$ , respectively (cf. Figure 1). On provision of a value (w.l.o.g. it is assumed this value is *false*) for  $\gamma_{Approval}^I$ , each predicate step is evaluated. For  $\rho_{true}^I$ , this evaluation returns false and accordingly marking  $\mu_\rho = Bypassed$  is set. Marking *Bypassed* indicates that this decision option is not valid and subsequent execution paths cannot be taken. For  $\rho_{false}^I$ , the expression  $\lambda_{false} : [Approval] == false$  evaluates to *true* and  $\mu_\rho = Activated$  is set. The markings of predicate steps  $\rho_{true}^I$  and  $\rho_{false}^I$  are shown in Figure 3.

Once each predicate step  $\rho^I$  has been evaluated, the results affect the marking of the decision step  $\gamma_{Dec}^I$  itself. In general, two cases need to be distinguished.

First, if all predicate steps possess marking  $\mu_\rho = Bypassed$ , the decision step  $\gamma_{Dec}^I$  must be marked as *Blocked*. This marking indicates that the provisioned value did not lead to a successful evaluation of the decision options, and the execution of the lifecycle process can therefore not proceed. To rectify the issue, a new value for  $\gamma_{Dec}^I$  needs to be provided. In turn, this triggers another evaluation of the predicate steps, ensuring that process execution is not stuck when an invalid value has been provisioned.



**Fig. 3.** Decision step execution status

In the second case, at least one of the predicate steps' expressions evaluate to *true* and process execution may proceed. This is the case in Figure 3 with the predicate steps of  $\gamma_{Approval}^I$ . Decision step  $\gamma_{Dec}^I$  becomes marked as  $\mu_\gamma = Activated$ . Subsequently, a series of marking changes occurs, leading to the decision step and its predicate steps with marking  $\mu_\rho = Activated$  to be marked as *Unconfirmed*. For decision steps, this raises several challenges that need to be solved in regard to its outgoing transitions becoming enabled. First, to allow modeling sophisticated decisions, it is permitted that predicates overlap, i.e., for a given data value, two or more predicates may evaluate to *true*. In turn, this might lead to the simultaneous enabling of outgoing transitions of the predicate steps. This is not permitted, as for example two states may become active at the same time. For this reason, lifecycle processes perform a *priority evaluation* when multiple transitions are about to become enabled. Each transition  $\tau^I$  has an assigned priority  $\tau^I.p$  (cf. Definition 2). Only the transition with the highest priority becomes enabled, whereas all others are marked as *Bypassed*. The priorities are assigned by the process modeler at design time, allowing for full control over decision options with overlapping predicates.

**Handling Backwards Transitions and Invalidation Events** Consider again the example from before, where at the moment the lifecycle process has terminated and  $\sigma_{Rejected}^I$  is the active state. In this situation, a user decides he wants to revise his decision for approval and thus change the value of  $\gamma_{Approval}^I$  from *false* to *true*. After  $\sigma_{Rejected}^I$  had become active, two backwards transition instances  $\psi_{ToInit}^I$  and  $\psi_{ToDec}^I$  became confirmable, i.e., their marking changed to  $\mu_\psi = Confirmable$ . In consequence, two “backwards transition confirm request” events were created, one for each backwards transition, and then were stored in  $E_\theta$ .

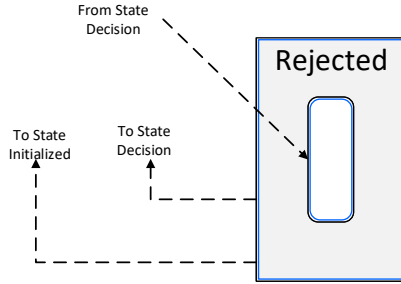


Fig. 4. Backwards transitions

This allows going back to state  $\sigma_{Initialized}^I$ , by using  $\psi_{ToInit}^I$ , or going back to  $\sigma_{Decision}^I$ , by using  $\psi_{ToDec}^I$ . However, only one state may be active at once. Therefore, only one backwards transition may be taken. To revise the value of  $\gamma_{Approval}^I$ ,  $\psi_{ToDec}^I$  must be confirmed. Confirming  $\psi_{ToDec}^I$  causes its marking to change to  $\mu_\psi = Ready$ . Analogously to a step, a completion event is created, which removes the corresponding “backwards transition confirm request” event from  $E_\theta$ . Subsequently,  $\sigma_{Rejected}^I$  is marked as  $\mu_\sigma = Waiting$  and  $\sigma_{Decision}^I$  is marked as  $\mu_\sigma = Activated$ , which allows altering the value of  $\gamma_{Approval}^I$  to *true*. As  $\sigma_{Rejected}^I$  is no longer active,  $\psi_{ToInit}^I$  and  $\psi_{ToDec}^I$  become marked as  $\mu_\psi = Waiting$ . Resetting the mark-

$\sigma_{Rejected}^I$  is marked as  $\mu_\sigma = Waiting$  and  $\sigma_{Decision}^I$  is marked as  $\mu_\sigma = Activated$ , which allows altering the value of  $\gamma_{Approval}^I$  to *true*. As  $\sigma_{Rejected}^I$  is no longer active,  $\psi_{ToInit}^I$  and  $\psi_{ToDec}^I$  become marked as  $\mu_\psi = Waiting$ . Resetting the mark-

ings of both  $\psi_{ToInit}^I$ ,  $\psi_{ToDec}^I$ , and  $\sigma_{Rejected}^I$  to *Waiting* enables their reuse, e.g., if the value of  $\gamma_{Approval}^I$  remains unchanged and the same path is taken again.

With state  $\sigma_{Decision}^I$  becoming active again, it is possible to change the value of  $\sigma_{Approval}^I$ . However, the “backwards transition confirm request” event belonging to  $\psi_{ToInit}^I$  is still stored in  $E_\theta$ , despite  $\psi_{ToInit}^I$  having been marked with  $\mu_\psi = \textit{Waiting}$ , i.e., confirming  $\psi_{ToInit}^I$  is no longer possible. Obviously, this constitutes an inconsistency between the forms and the lifecycle process. The form displays a button with the option that  $\psi_{ToInit}^I$  can be confirmed, but on pressing the button the PHILharmonicFlows system produces an error and other, possibly worse, side effects. As a consequence, the operational semantics include invalidation events, with the purpose to remove invalid or obsolete execution events from event storage  $E_\theta$ . An invalidation event occurs when entities with a request event, e.g., backwards transitions, are not successfully completed, but become changed due to other circumstances, e.g., the confirmation of another backwards transition.

Request events, completion events, and invalidation events are used in many more situations than discussed above. The basic principles, however, are always the same, and, embedded in the overall operational semantics, provide a robust and flexible way to acquire data values for lifecycle processes. The imperative-like modeling style of lifecycle processes, from which forms can be auto-generated directly, significantly reduces modeling time and efforts. The operational semantics provide the necessary flexibility to users interacting with the forms. Furthermore, the use of forms and the emulation of standard form behavior simplifies the usage of the PHILharmonicFlows system for non-expert users.

Overall, this section described the functional aspects of the operational semantics of lifecycle processes. The technical implementation of these operational semantics with the *Process Rule Framework* is presented in Section 4.

## 4 The Process Rule Framework

In the description of the operational semantics of lifecycle processes (cf. Section 3), at the lowest level, progress is driven by the change of markings. Marking changes elicit the creation of execution events, which, in turn, results in user actions, e.g., the provision of a data value for an attribute. This user interaction is reflected in the lifecycle process by setting new markings. This may be viewed as a chain of events, and, consequently, event-condition-action rules are used as the technical basis for the technical implementation of the operational semantics. In PHILharmonicFlows, a specialized variant of ECA rules, denoted as *process rules*, is employed for this purpose. Process rules and the means to specify them constitute one part of the *process rule framework*. To create an execution sequence, such as the one described in Section 3.2, process rules need to form *process rule cascades*, i.e., a rule triggers an event, which may trigger another rule, which again triggers an event. Furthermore, process rules are uniquely suited to deal with the different eventualities emerging during the execution of lifecycle processes. For example, a state  $\sigma^I$  may become active in context of

normal process execution progress or due to the use of a backwards transition  $\psi^I$ . Subsequently, different follow-up measures may be required, e.g., the resetting of markings for steps  $\gamma^I \in \sigma^I.T^I$  in case the backwards transition became activated.

The basic definition of a process rule is given in Definition 3. In order to distinguish these symbols from symbols used in the definition of object instances, superscript  $R$  is used.

**Definition 3.** A process rule  $p^R$  has the form  $(\epsilon, e^T, C^R, A^R)$  where

- $\epsilon$  is an event triggering the evaluation of the rule.
- $e^T$  is an entity type, e.g., a step type  $\gamma^T$ .
- $C^R$  is a set of preconditions in regard to  $e^T$ .
- $A^R$  is a set of effects.

Process rules  $p^R$  may be evaluated, i.e., their preconditions  $C^R$  are checked and, if all are fulfilled, the effects  $A^R$  are applied. An evaluation is triggered when the event  $\epsilon$  occurs. Events  $\epsilon$  are always raised by a particular entity instance  $e^I$ , e.g., a step  $\gamma^I$  or a transition  $\tau^I$ .  $e^T$  is an entity type that provides the context for defining conditions and effects. Furthermore, it provides an implicit precondition, meaning a rule is not evaluated if the entity instance  $e^I$  raising  $\epsilon$  was not created from  $e^T$ . Preconditions  $C^R$  check different properties of an entity, e.g., whether the entity has a specific marking. Effects  $A^R$  apply different effects to an entity, e.g., setting the marking of an entity. Note that preconditions and effects are not limited to properties belonging to instances of  $e^T$ . They may also access or set properties of neighbor entities. For example, a rule defined for a step  $\gamma^T$  may have effects that set markings for the outgoing transitions  $\tau_{out}^I \in \gamma^I.T_{out}^I$  of the corresponding step instance.

```
public class MarkingRuleMr14A : AbstractEffectRule<TransitionInstance>
{
    public MarkingRuleMr14A()
    {
        Name = "Marking Rule Mr14A";
        ShortDescription = "Marking steps and predicate steps as Enabled if the transition is internal and marked as Ready";

        PreconditionFor< TransitionInstance, TransitionMarkings>(trans => trans.Marking).IsMarked(TransitionMarkings.Ready);
        PreconditionFor< TransitionInstance, bool>(trans => trans.IsExternal).SatisfiesPredicate(x => !x);

        //If the step is a decision step, mark its predicate steps also as Enabled
        EffectForEach<PredicateStepInstance, StepMarkings>(
            trans => trans.Target.Cast<DecisionStepInstance>().PredicateSteps.Select(x => x.Marking))
            .AssignMarking(StepMarkings.Enabled)
            .When(trans => trans.Target is DecisionStepInstance);

        //Mark the target micro step as Enabled
        EffectFor<AbstractStepInstance, StepMarkings>(trans => trans.Target.Marking).AssignMarking(StepMarkings.Enabled);
    }
}
```

**Fig. 5.** Fluent interface definition of a marking rule in code

In the PHILharmonicFlows implementation, process rules are created using a domain-specific language. Figure 5 shows an example of how a process rule is

represented. Process rules are often subject to change, as new features for PHIL-harmonicFlows are added or errors in lifecycle process execution are resolved. In order to be able to quickly adapt a process rule, the process rule framework uses a *fluent interface* for process rule specification, i.e., the domain-specific language is structured to resemble natural prose text. This allows for both a high readability and maintainability.

The operational semantics introduced in Section 3 allow identifying different use cases for process rules. For example, one type of process rule raises execution events based on specific markings, while another type reacts to user input and sets appropriate markings. Accordingly, process rules are subdivided based on their purpose. The type determines the general type of preconditions and effects, e.g., preconditions of *marking rules* check predominantly for specific markings. The different types of process rules are summarized in Table 1. *Request rule*, *completion rule*, and *invalidation rule* are subsumed under the term *execution rule* (ER).

**Table 1.** Overview over the types of process rules

Rule	Abbreviation	Event	Preconditions	Effects
Marking Rule	MR	Marking Event	Markings	Markings
Request Rule	QR	Marking Event	Markings	Request Event
Completion Rule	CR	Marking Event	Markings	Completion Event
Invalidation Rule	IR	Marking Event	Markings	Invalidation Event
Reaction Rule	RR	User Input Event	User Input	Markings

The most common event that is raised during the execution of a lifecycle process instance is a *marking event*. An entity instance  $e^I$  raises a marking event whenever its marking  $e^I.\mu$  is changed. In order to determine which process rule needs to be applied, the event is gathered by the *process rule manager* (PRM) of the lifecycle process. The process rule manager is a small and lightweight execution engine for process rules and constitutes the other part of the process rule framework. Figure 6 shows a schematic view of the process rule manager and its interactions with the lifecycle process and the (auto-generated) forms.

Starting at ① in Figure 6, data has been entered into a form field. The data is then passed on to the lifecycle process  $\theta^I$  and the corresponding step  $\gamma^I$ . As  $\gamma^I$  has received a value, the step raises a user input event ②. The event is passed on to the process rule manager, which receives all events from its corresponding lifecycle process  $\theta^I$  and evaluates appropriate rules, i.e., process rules  $p^R$  with  $p^R.e^T = \sigma^T$  are not evaluated if the entity creating the event has type  $\gamma^T$ . Note that this implicit precondition significantly reduces the search space for process

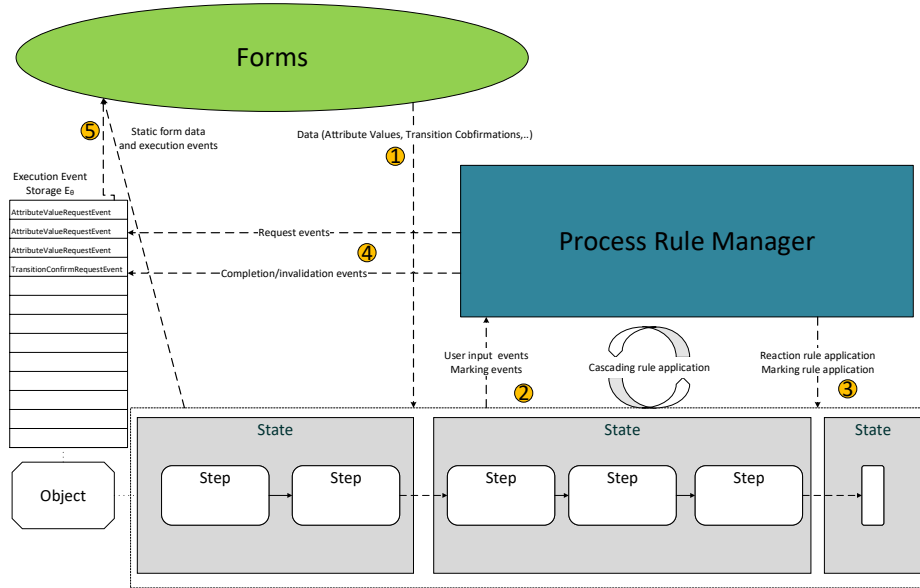


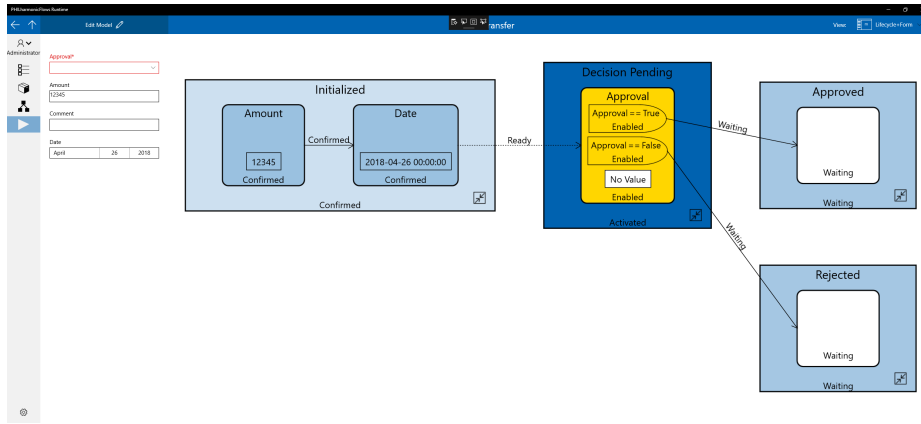
Fig. 6. Process rule manager and schematic process rule application

rule application. Once the PRM has identified all currently applicable rules, the effects of each rule are applied. In the example, the PRM identifies a reaction rule and applies its effects to the appropriate entities in the lifecycle process ③.

Applying the effects from the reaction rule application raises marking events, which trigger a completion rule and a marking rule in the PRM. The completion rule raises a completion event ④, removing the request event for the mandatory form field from event storage  $E_\theta$  of  $\theta^I$ . In parallel, the marking rule sets markings for the outgoing transitions  $T^I$  of step  $\gamma^I$ . This again creates marking events, resulting in a cascade of marking rules, i.e., the PRM alternates between ② and ③ in Figure 6. The process rule cascade stops when the next step becomes marked with  $\mu_\gamma = Enabled$ . This raises a request event, which is deposited in event storage  $E_\theta$  ④. When a user views a form, the updated event storage  $E_\theta$  and the static form data are combined into a new form ⑤. When the user enters data for the next form field, the cycle starts again at ①.

When a user fills out a form, the form is expected to tell the user immediately which form field is required next after providing data for a form field. Long processing times are prohibitive for the usability of the PHILharmonicFlows process management system. In order to have full control over processing times and the tight connection of process rules with lifecycle process entities, it was decided to implement the PRM as a custom, lightweight rule engine. A custom PRM implementation offers a fine-grained control over process rule application. By default, the PRM handles events in the order in which they arrive (FIFO principle). However, in several cases, the handling of specific events needed to be

delayed or accelerated in order to ensure a form processing in compliance with the operational semantics. For example, an event  $e_\tau$  triggering the transition  $\tau^I$  from a source state  $\sigma_{source}^I$  to a target state  $\sigma_{target}^I$  is, under certain circumstances, raised before all steps  $\gamma^I \in \sigma_{source}^I \cdot \Gamma^I$  have been processed. This results in errors in the application of the process rules, as the target state  $\sigma_{target}^I$  already received  $\mu_\sigma = Activated$  when events from  $\gamma^I \in \sigma_{source}^I \cdot \Gamma^I$  arrive at the PRM. To prevent such errors, the handling of the state transition event  $e_\tau$  must be delayed until all steps  $\gamma^I$  in the source state  $\sigma_{source}^I$  have finished processing. In consequence, the PRM was extended with a priority queue that retains the FIFO principle, but allows assigning different priorities to events, accelerating or delaying them as needed.



**Fig. 7.** Run-time environment of PHILharmonicFlows, executing a Transfer lifecycle process

Figure 7 shows the run-time environment of the PHILharmonicFlows prototype, which is currently executing a *Transfer* object. Besides the advantages for the application of process rules, the lightweight nature of the PRM also proves beneficial for the transition of PHILharmonicFlows to a microservice-based architecture. The PRM was initially conceived as a monolithic rule engine, i.e., all lifecycle processes use the same instance of the PRM. Currently, PHILharmonicFlows is moving towards a hyperscale architecture [2], based on a microservice framework. A microservice is a lightweight and independent service that performs single functions and interacts with other microservices in order to realize a software application. In this new hyperscale architecture, an object and its lifecycle process are implemented as a single microservice. A continued use of a single PRM instance generates a significant performance overhead due to the necessary message exchanges between the PRM and the microservices. The single PRM instance is a bottleneck and puts a limit on the scalability of the microservice-based architecture, i.e., it would no longer be warranted to



designate the PHILharmonicFlows system as hyperscale. Furthermore, the communication overhead and the delays of process rule application in the PRM, due to the high number of events simultaneously created by the object instance microservices, would negatively affect the performance of the auto-generated forms.

Fortunately, the lightweight nature of the PRM offers a satisfactory solution. By integrating an instance of the PRM into the microservice of each object instance, no message exchanges between PRM and lifecycle process are required. Furthermore, a PRM instance is only responsible for exactly one lifecycle process instance. This eliminates the delays in rule application due to the processing of other lifecycle processes. This solution offers sufficient performance for displaying dynamic forms while retaining the hyperscale property of the PHILharmonicFlows microservice-based architecture. The approach to integrate a PRM instance into a microservice will also be used with the implementation of coordination processes, where it will provide the same benefits.

Performance measurements of the whole PHILharmonicFlows prototype are a delicate endeavor and are therefore subject to a separate publication, where the performance measurements can receive the necessary context and diligence. As a fully integrated system supporting high scalability and parallelism through microservices, where also multiple concepts work together (objects, their relations, lifecycles and coordination processes to govern object interactions) to achieve a meaningful business process, a performance evaluation of executing one single lifecycle process is not particularly enlightening. A publication on performance aspects of the PHILharmonicFlows systems is therefore subject to future publications.

## 5 Related Work

Opus [8, 10] is a data-centric process management system that bases its processes on Petri nets. Petri nets are a popular and well-established formalism for modeling business processes. Additionally, Petri nets provide several verification techniques, e.g., soundness checks or deadlock detection, which may also be applied to verify process model correctness. In Opus, the Petri net formalism is extended with structured data tuples, which substitute the places of a standard Petri net. The transitions of this extended Petri net provide operations on the data, e.g., operations derived from operations of relational algebra. The Opus approach does not support automatically generating forms from process models. Furthermore, Petri nets are inherently more rigid in their execution and do not provide the same built-in flexibility as PHILharmonicFlows and the operational semantics of lifecycle processes. However, Opus is capable to explicitly model the different execution paths to provide flexible process execution. Opus provides an implemented prototype of the approach [9].

Case Handling [7, 21, 24] defines a case in terms of activities and data objects. Activities are ordered in an acyclic graph in which edges represent precedence relations. To execute an activity, all precedence relations before the activity must

be fulfilled. Furthermore, the execution of an activity is restricted by data bindings. A data binding represents a condition so that a data object must have a specific value at run-time. The values of the data objects are acquired by forms, which are associated with activities. While case handling possesses forms, it is unclear whether these can be auto-generated from the activities or must be created manually. While both case handling and PHILharmonicFlows use an acyclic graph to represent processes, the operational semantics for lifecycle processes in PHILharmonicFlows allows for data to be acquired at any point in time. A case acquires data by activities and that activities have a precedence relation, the same flexibility in regard to data acquisition is not possible. A detailed comparison between case handling and object-aware process management was performed in [4].

The Guard-Stage-Milestone (GSM) meta-model [14] is a declarative notation for specifying artifact-centric processes [5, 13, 17]. An artifact consists of an information model, i.e., attributes and a lifecycle model. The lifecycle model is specified using GSM. Its operational semantics are based on Precedent-Antecedent-Consequent rules and possess different, but semantically equivalent formulations [6]. In GSM, tasks provide the means to write attributes and acquire data. Because of being declarative, guards, stages and milestones may be used in such a way that flexible data acquisition, within certain constraints, becomes possible. Tasks may be defined so that attributes may be written at any point in time and may be restricted, if necessary. Lifecycle processes defined in GSM are able to react to the newly acquired data and might be more flexible than lifecycle processes in PHILharmonicFlows. However, as a severe drawback, much of this flexibility in data acquisition must be implemented by the process modeler. Furthermore, there is no auto-generation of forms from GSM-specified lifecycle models within the artifact-centric approach.

CMMN [18] is a standard notation for case management as proposed by OMG. The notation is closely inspired by GSM and its execution semantics and therefore inherits many of the same advantages and disadvantages. As such, flexibility in practice has to be provided by the model and is not simply provided by the operational semantics. Also, automatic generation of dynamic forms is not supported.

Fragment-based case management [3, 12] is a promising approach that defines business processes in form of pre-specified process fragments. Fragments are specified using activities and control flow. The execution order of fragments is, in principle, completely free, i.e., any process process fragment may be executed at any point in time. This freedom is only limited by data conditions that govern the activation of a process fragment, i.e., a process fragment may only be executed if the data conditions are met. In turn, process fragments may generate new data to fulfill other data conditions and subsequently enable more process fragments. As data is mostly required to enable process fragments and their activities, it is unclear whether automatic form generation with dynamic control by the process is achievable. Through breaking rigid control flow ordering of activities with the use of process fragments, their flexible execution may only be achieved by

modeling appropriate data conditions and is not automatically provided by the operational semantics, as accomplished in PHILharmonicFlows.

## 6 Summary and Outlook

The PHILharmonicFlows project is a full, though prototypical, data-centric process management system incorporating modeling and execution environments. One aspect of this system is to have highly flexible executions of object lifecycle processes that require minimal effort on part of the process modeler. The scientific contribution of this paper is to show *that* the intended level of flexibility has been achieved. As proof, it is shown exactly *how* the flexibility is achieved by describing its implementation and inner workings in full detail.

The technical implementation of the operational semantics of lifecycle processes in object-aware process management is achieved by *process rules*, which govern the changing of markings and the creation of execution events. This paper presented the process rule framework, for which two aspects need to be emphasized. First, the process rule framework ensures that lifecycle processes execute correctly and also provides the technical basis for the operational semantics of coordination processes in PHILharmonicFlows. Coordination processes, as the name suggests, coordinate lifecycle processes of multiple objects, so that complex business processes can be realized. Its operational semantics will be based on the process rule framework as well. Second, a performant, efficient and lightweight technical basis for enacting lifecycle processes and coordination processes is crucial for the transition of PHILharmonicFlows to a hyperscale architecture. The operational semantics of lifecycle processes provide a flexible acquisition of data, while modeling efforts are minimal due to a modeling style that is akin to an imperative style. The flexibility is not provided by the lifecycle process model, but by the operational semantics. The model of the lifecycle process and the operational semantics together provide the means to auto-generate dynamic forms.

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